



### **CEPA**

- Public sector modernisation and cross border cooperation: international good practice
- European eGovernment Awards
- ➤ Master of Public Administration





### BACKGROUND

- ➤ European eGovernment Awards 2007
  - Good practice initiative to support i2010 (GP label, eEurope Awards)
  - 4th Ministerial eGovernment Conference in Lisbon (PT),
    19-21 September
- Closely linked to the Good Practice Exchange Initiative www.epractice.eu/awards



### CATEGORIES

- 1. Better public services for growth and jobs
- 2. Participation and transparency (12 finalists)
- 3. Social impact and cohesion
- 4. Effective and efficient administration
- 5. The most inspiring good practice (public prize)



### **WINNERS**

- 1. HoReCa1 Hotel, rest., café licences (NL)
- 2. Mypage self-service citizen portal (NO)
- 3. Bensancon.clic (FR)
- 4. German Administration Services Directory (DE)
- 5. On-line Police Station (IT)



#### CRITERIA

- 1. Evidence of impact
- 2. Evidence of/potential for sharing good practice
- 3. Understanding of multi-channel aspects
- 4. Innovation and management efficiency
- 5. Overall impression/communication capacity



### i2010 OBJECTIVE

By 2010 member states are invited to demonstrate tools for effective public debate and participation in democratic decision-making

COM (2206) 173 final, 25.04.2006, p.11



### THEME FOCUS

Participation and Transparency -

Interactive initiatives that empower citizens and business to influence open government, policymaking and the way public administrations operate and deliver services.



### CASES – Focus and objectives

- Enhancing transparency (DOPS, PortalU, MEPAeApps, Gencat 2.0, MyPage)
- Supporting political activity and improving consultation in decision-making and service delivery (iVote, ePetition, e@SY, Madrid-p, Vicky,)
- Enhancing deliberative spaces and facilitating community development (VirtuoCity)
- > Other aspects (e.g. monitoring tools; eCC)



### PROGRESS (2005 - 2007) - 1

## Number of countries with eParticipation policies:

- 2005: 13/30

- 2007: 20/30

#### Number of cases

- 2005: 15% (part of 'state & society' category)
- 2007: 16%

- Focus on dialogue, active participation and building trust
- Little evidence of impact available
- Most actions at the local level
- Rather experimental nature
- Bottom up or top down



### PROGRESS (2005 – 2007) - 2

Organisational aspects

Governance and institutional aspects

Technology aspects

Policy aspects



## CASES – Legal issues

- ➤ PortalU (DE)
- ➤iVote (EE)
- ≽eCC (NL)
- ➤ Mypage (NO)



### **CASES** –Barriers

Barriers	Indications	Case
Leadership failures	XXX	iVote, Mypage, eCC
Financial inhibitors	X	PortalU
Digital divides and choices	XX	eCC
Poor co-ordination	XXX	PortalU, Mypage, eCC
Workplace and organisational inflexibility	X	
Lack of trust	XX	iVote, Madrid-p,e@sy
Poor technical design	XX	Mypage, PortalU

**CEPA 2007** 

### CHALLENGES AND BARRIERS

Institutional and political challenges

Benefits and risk assessment of citizens' involvement

Process design and discourse rules



#### CHALLENGES AND BARRIERS - 1

#### Institutional and political challenges

- Clarity
- Roles of institutions/actors
- Decision shaping and control of decision process
- Link to good governance in projects
- Impact of ICT on formation of broader policy networks



### CHALLENGES AND BARRIERS - 2

# Benefits and risk assessment of citizens' involvement

- Does ICT really encourage and facilitate engagement?
- Does it encourage populist participation rather than mature engagement and well informed debate?
- Relation to offline developments to decide on effective strategies
- Skills to exploit new tools (technical, social, political), attention to the socially excluded



### CHALLENGES AND BARRIERS - 3

### Process design and discourse rules

- Design of processes that take into account user needs and democratic objectives
- Use and relevance of different devices (e.g. elections, referendums, etc.) in different contexts
- Un-intentional consequences for democracy due to the implementation of particular devices
- How is deliberation moderated? Is there space for dissent? How is it managed?



### CONCLUSIONS

Option 1

Focus on common priority policy areas

Option 2

Online/offline developments

Option 3

European charter stipulating basic principles



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European eGvoernment Awards www.epractice.eu/awards

